Budgetary Summary Income Statement January-March 2018

							Detail					
				March			Year-to-Date					
Budget Line	Description		Actual	Budget	Fav/(Unfav) Variance	Actual	Budget	Fav/(Unfav) Variance	Annual Budget	YTD(Shortfall) /Overage	YTD vs. Annual	Explanation of Significant Variances
	•											
	Income											
2	Diocesan Commitments	Diocesan Commitments		2,100,000	20,378	6,895,927	6,300,000	595,927	25,200,000	(18,304,073)	27.36%	
3 and 4a	Investment Income	Program Income	2,594,488	870,139	1,724,349	2,784,006	2,610,417	173,589	10,441,667	(7,657,661)	26.66%	
5	Rental Income	Rental Income	135,793	215,000	(79,207)	407,402	645,000	(237,598)	2,580,000	(2,172,598)	15.79%	Partial vacancy of 7th floor and hospitality
												space
	Other Income	Other Income	2.416	_	2.416	7.638	_	7.638	_	7,638	0.00%	
	Total General Income	Total General Income	5,182,725	3,289,556	1,893,169	10,424,623	9,868,667	555,956	39,474,667	(29,050,044)	26.41%	
	Program and Event Related Fees:	Program and Event Re		3,207,550	1,0,0,10,	10,121,025	2,000,007	223,220	57,171,007	(2),000,011)	20.1170	
14a and 15	Administration Total General Income			21,833	23,482	63,511	65,500	(1,989)	262,000	(198,489)	24.24%	Includes reimbursement from tenants
313b	Governance Ordination Exam Fees	Governance Ordination		,	42,000	135,750	-	135,750	,	135,750		Offsets costs below in Governance section
	Governance Total General Income	Governance Total Gene		11,042	32,278	137,948	33,125	104,823	132,500	5,448	104.11%	
10	Episcopal Digital Network	Mission Episcopal Digi		_	24,523	102,601	_	102,601	-	102,601		Sponsorship revenue
	Mission Program Income	Mission Program Incon		142,833	(15,270)	138,244	428,500	(290,256)	1,714,000	(1,575,756)	8.07%	r
7,12 and 20	Mission Refugee Loan Program	Mission Refugee Loan	107,768	70,833	36,935	292,053	212,500	79,553	850,000	(557,947)		Refugee Loan Collection offsets cost below
.,			,	,	,	,,,,,,	,	,	,	(,,		in EMM non-Govt.
13	Mission Other Income	Mission Other Income	16,892	9,583	7,308	67,605	28,750	38,855	115,000	(47,395)	58.79%	Primarily contributions to support appointed and YASC missionaries
20	Mission Total General Income	Mission Total General	276,747	223,250	53,497	603,504	669,750	(66,246)	2,679,000	(2,075,496)	22.53%	
	Total Expense Rollup Total General I	Total Expense Rollup T	365,381	256,125	109,256	804,963	768,375	36,588	3,073,500	(2,268,537)	26.19%	
	_	_										
	Expenses	Expenses										
	Mission	Mission										
	The Five Marks of Mission	The Five Marks of Miss										
	Mark 1: Proclaim the Good News	Mark 1: Proclaim the (
	Starting New Congregations	Starting New Congrega		_	(20,130)	(337,427)	_	337,427	_	337,427	0.00%	
	Expanded Evangelism Initiative	Expanded Evangelism	59,852	108,642	48,790	205,821	325,926	120,104	1,303,703	1,097,882	15.79%	
	Presiding Bishop's Office	Presiding Bishop's Offi		190,734	9,026	636,438	572,201	(64,237)	2,288,803	1,652,365	27.81%	
	Director of Mission's Office	Director of Mission's O		170,754	(16,282)	46,682	372,201	(46,682)	2,200,003	(46,682)		Under direction of PB Canon for ministry
	Director of Massion 5 office	Director of Massion 5 o	10,202		(10,202)	.0,002		(10,002)		(10,002)	0.0070	within TEC
	Communications	Communications	282,393	345,644	63,251	749,542	1,036,933	287,391	4,147,733	3,398,191	18.07%	
	Proclaiming the Good News	Proclaiming the Good !	560,364	645,020	84,656	1,301,057	1,935,060	634,003	7,740,239	6,439,183	16.81%	
	,	2	<u> </u>		·			,	, ,			
	Mark 2: Teach baptize and nurture n	Mark 2: Teach baptize										
	Strengthening Province IX for Sustai	Strengthening Province	-	8,333	8,333	11,880	25,000	13,120	100,000	88,120	11.88%	
	Grants for Forma	Grants for Forma	15,000	1,250	(13,750)	15,000	3,750	(11,250)	15,000	-	100.00%	
	Formation and vocation	Formation and vocation	68,136	81,840	13,704	195,473	245,521	50,048	982,084	786,611	19.90%	
	House of Bishops Theology Cte	House of Bishops Theo	801	-	(801)	8,082	-	(8,082)	-	(8,082)	0.00%	
	College for Bishops grant	College for Bishops gra		6,944	(13,889)	20,833	20,833	-	83,333	62,500	25.00%	
	Teach, baptize, and nurture new belie	Teach, baptize, and nu	89,770	97,118	7,348	236,268	291,354	55,086	1,165,417	929,149	20.27%	
	W 12 B 14 1 22 2	M 12 D										
	Mark 3: Respond to human need in lo			40.200	(41.040)	140 270	147.005	/1 745	501.600	440.007	05.000	
	Ü	EMM Non-Gov & Refu		49,308	(41,043)	149,672	147,925	(1,747)	591,699	442,027	25.30%	
	Mission Personnel	Mission Personnel	116,482	109,712	(6,770)	365,139	329,137	(36,002)	1,316,547	951,408	27.73%	
	Staff Cost Federal Ministries	Staff Cost Federal Ministries	32,700 40,373	36,054 49,387	3,354 9.014	94,878 144,126	108,161 148,160	13,282 4,034	432,642 592,642	337,764 448,516	21.93% 24.32%	
	Respond to human need in loving serv		-,	208,407	(38,799)	658,937	625,222	(33,715)	2,500,887	1,841,950	26.35%	-
	respond to numan need in loving serv	kespona to numan nee	247,206	208,407	(38,799)	038,937	023,222	(33,/13)	4,500,887	1,841,950	20.33%	

Budgetary Summary Income Statement January-March 2018 Detail

		N	Aarch			Year-to-Date					
				Fav/(Unfav)			Fav/(Unfav)	Annual	YTD(Shortfall)	YTD vs.	
Description		Actual	Budget	Variance	Actual	Budget	Variance	Budget	/Overage	Annual	Explanation of Significant Variances
Mark 4: Seek to change unjust st		(2.654	60.200	5 (2)	166,006	207.970	41.774	921 470	CCE 202	10.000/	
Office of Govt. Relations	Advocacy	63,654	69,290	5,636	166,096	207,870	41,774	831,479	665,383	19.98%	
Domestic Poverty and Jubilee	Domestic Poverty and J	475	17,167	16,692	1,389	51,500	50,111	206,000	204,611	0.67%	
Racial Justice and Reconciliation		57,000	79,040	22,040	155,597	237,120	81,523	948,478	792,881	16.40%	
Seek to change unjust structures	s Seek to change unjust s	121,129	165,496	44,368	323,082	496,489	173,408	1,985,957	1,662,876	16.27%	
Mark 5: Strive to safeguard integ	grity o Mark 5: Strive to safeg										
Stewardship of Creation Other C		3,503	7,142	3,638	(12,997)	21,425	34,422	85,700	98,697	(15.17%)	Grant awards previously accrued
Safeguard the integrity of creation	•	3,503	11,308	7,805	(12,997)	33,925	46,922	135,700	148,697	(9.58%)	,
		,		·		,	,	,	· ·		
Support through Local Efforts in											
Congregational and Pastoral De		103,775	58,001	(45,774)	262,585	174,002	(88,583)	696,007	433,422	37.73%	
TEC Grants and Appropriation		444,644	266,027	(178,618)	587,444	798,080	210,636	3,192,319	2,604,875	18.40%	
Ethnic Ministries	Ethnic Ministries	100,887	139,504	38,617	371,798	418,512	46,715	1,674,049	1,302,251	22.21%	
Development Office	Development Office	103,211	123,268	20,057	276,226	369,805	93,579	1,479,218	1,202,993	18.67%	
Supporting the Five Marks of	Supporting the Five Ma	752,518	586,799	(165,718)	1,498,052	1,760,398	262,347	7,041,593	5,543,541	21.27%	
Mission through Local Efforts											
Support thru Angl Ecum & Inter	erfaith Support through Angli										
Anglican Communion	Anglican Communion	83,548	104,790	21,243	243,399	314,371	70,972	1,257,483	1,014,084	19.36%	
Grants and other costs within th	· ·	14,130	8,722	(5,408)	22,583	26,167	3,584	104,666	82,083	21.58%	
Covenants within the Anglican C		46,106	73,010	26,904	222,555	219,031	(3,524)	876,124	653,569	25.40%	
Ecumenical, Interfaith & Global		28,663	36,621	7,958	84,529	109,864	25,335	439,457	354,928	19.23%	
the state of the s	· · · · · · · · · · · · · · · · · · ·	28,003									
Ecumenical Appropriations	Ecumenical Appropria	-	8,500	8,500	8,000	25,500	17,500	102,000	94,000	7.84%	
Grants, Covenants, & Appropria		- 126	28,853	28,853		86,558	86,558	346,233	346,233	0.00%	
International Justice and Peace		426	21.267	(426)	2,909	- 04 100	(2,909)	276 400	(2,909)	0.00%	
United Thank Offering	United Thank Offering	27,209	31,367	4,158	83,429	94,102	10,673	376,409	292,980	22.16%	
Supporting the Five Marks of	Supporting the Five Ma	216,267	291,864	75,597	700,327	875,593	175,267	3,502,373	2,802,046	20.00%	
Mission through Anglican, Ecumenical and Interfaith Effort	ts										
Total Mission Expenses	Total Mission Expenses	1,990,757	2,006,014	15,257	4,704,725	6,018,042	1,313,317	24,072,167	19,367,442	19.54%	
•	Total Mission Expenses	1,990,757	2,006,014	15,257	4,704,725	6,018,042	1,313,317	24,072,167	19,367,442	19.54%	
Total Mission Expenses Governance Executive Council		1,990,757	2,006,014	15,257 3,441	4,704,725	6,018,042	1,313,317	24,072,167	19,367,442 190,062		Overage due to \$19K in EJLC underwritir
Governance	Total Mission Expenses	,,,,,,	, , .	-,	, , , , ,	-,-	7-7-	,,,,,,		43.13%	•
Governance	Total Mission Expenses	,,,,,,	, , .	-,	, , , , ,	-,-	7-7-	,,,,,,		43.13%	fees not budgeted, but offset in Investment
Governance	Total Mission Expenses	,,,,,,	, , .	-,	, , , , ,	-,-	7-7-	,,,,,,		43.13%	fees not budgeted, but offset in Investmen Income and \$18K for D&O insurance not
Governance Executive Council	Total Mission Expenses Governance Executive Council	24,409	27,849	3,441	144,131	83,548	(60,583)	334,193	190,062	43.13%	fees not budgeted, but offset in Investmen
Governance Executive Council House of Deputies	Total Mission Expenses Governance Executive Council House of Deputies	24,409	27,849 33,080	3,441 3,576	144,131 68,711	83,548 99,240	(60,583)	334,193 396,958	190,062 328,247	43.13% 17.31%	fees not budgeted, but offset in Investment Income and \$18K for D&O insurance not
Governance Executive Council House of Deputies Office of the General Conventio	Total Mission Expenses Governance Executive Council House of Deputies on Office of the General C	24,409 29,504 102,441	27,849 33,080 187,529	3,441 3,576 85,089	144,131 68,711 320,794	83,548 99,240 562,588	(60,583) 30,528 241,794	334,193 396,958 2,250,352	190,062 328,247 1,929,558	43.13% 17.31% 14.26%	fees not budgeted, but offset in Investmen Income and \$18K for D&O insurance not
Governance Executive Council House of Deputies Office of the General Conventio Archives	Total Mission Expenses Governance Executive Council House of Deputies Office of the General C Archives	24,409 29,504 102,441 87,336	27,849 33,080 187,529 95,019	3,441 3,576 85,089 7,683	68,711 320,794 228,458	83,548 99,240 562,588 285,056	(60,583) 30,528 241,794 56,598	334,193 396,958 2,250,352 1,140,223	190,062 328,247 1,929,558 911,766	43.13% 17.31% 14.26% 20.04%	fees not budgeted, but offset in Investmen Income and \$18K for D&O insurance not budgeted
Governance Executive Council House of Deputies Office of the General Conventio	Total Mission Expenses Governance Executive Council House of Deputies on Office of the General C	24,409 29,504 102,441	27,849 33,080 187,529	3,441 3,576 85,089	144,131 68,711 320,794	83,548 99,240 562,588	(60,583) 30,528 241,794	334,193 396,958 2,250,352	190,062 328,247 1,929,558	43.13% 17.31% 14.26% 20.04%	fees not budgeted, but offset in Investmen Income and \$18K for D&O insurance not budgeted
Governance Executive Council House of Deputies Office of the General Conventio Archives GBEC	Total Mission Expenses Governance Executive Council House of Deputies Office of the General C Archives GBEC	24,409 29,504 102,441 87,336	27,849 33,080 187,529 95,019	3,441 3,576 85,089 7,683	68,711 320,794 228,458	83,548 99,240 562,588 285,056	30,528 241,794 56,598 (1,754)	334,193 396,958 2,250,352 1,140,223 145,927	190,062 328,247 1,929,558 911,766	43.13% 17.31% 14.26% 20.04%	fees not budgeted, but offset in Investmen Income and \$18K for D&O insurance not budgeted
Governance Executive Council House of Deputies Office of the General Conventio Archives GBEC Support for Provincial Coordina	Total Mission Expenses Governance Executive Council House of Deputies Office of the General C Archives GBEC action Support for Provincial	24,409 29,504 102,441 87,336 9,360	27,849 33,080 187,529 95,019 12,161 1,972	3,441 3,576 85,089 7,683 2,801 1,217	68,711 320,794 228,458 38,236	99,240 562,588 285,056 36,482 5,917	30,528 241,794 56,598 (1,754)	396,958 2,250,352 1,140,223 145,927 23,667	328,247 1,929,558 911,766 107,691 22,722	43.13% 17.31% 14.26% 20.04% 26.20% 3.99%	fees not budgeted, but offset in Investmen Income and \$18K for D&O insurance not budgeted Offset by \$145K of examination fee income
Governance Executive Council House of Deputies Office of the General Conventio Archives GBEC	Total Mission Expenses Governance Executive Council House of Deputies Office of the General C Archives GBEC	24,409 29,504 102,441 87,336 9,360	27,849 33,080 187,529 95,019 12,161	3,441 3,576 85,089 7,683 2,801	68,711 320,794 228,458 38,236	83,548 99,240 562,588 285,056 36,482	30,528 241,794 56,598 (1,754)	334,193 396,958 2,250,352 1,140,223 145,927	328,247 1,929,558 911,766 107,691	43.13% 17.31% 14.26% 20.04% 26.20% 3.99% 15.12%	fees not budgeted, but offset in Investmen Income and \$18K for D&O insurance not budgeted Offset by \$145K of examination fee incon Includes Title IV training. Interim Bodies
Governance Executive Council House of Deputies Office of the General Conventio Archives GBEC Support for Provincial Coordina	Total Mission Expenses Governance Executive Council House of Deputies Office of the General C Archives GBEC action Support for Provincial	24,409 29,504 102,441 87,336 9,360	27,849 33,080 187,529 95,019 12,161 1,972	3,441 3,576 85,089 7,683 2,801 1,217	68,711 320,794 228,458 38,236	99,240 562,588 285,056 36,482 5,917	30,528 241,794 56,598 (1,754)	396,958 2,250,352 1,140,223 145,927 23,667	328,247 1,929,558 911,766 107,691 22,722	43.13% 17.31% 14.26% 20.04% 26.20% 3.99% 15.12%	fees not budgeted, but offset in Investmen Income and \$18K for D&O insurance not budgeted Offset by \$145K of examination fee incon Includes Title IV training. Interim Bodies are budgeted for the entire triennium; annu
Governance Executive Council House of Deputies Office of the General Conventio Archives GBEC Support for Provincial Coordina	Total Mission Expenses Governance Executive Council House of Deputies Office of the General C Archives GBEC action Support for Provincial	24,409 29,504 102,441 87,336 9,360	27,849 33,080 187,529 95,019 12,161 1,972	3,441 3,576 85,089 7,683 2,801 1,217	68,711 320,794 228,458 38,236	99,240 562,588 285,056 36,482 5,917	30,528 241,794 56,598 (1,754)	396,958 2,250,352 1,140,223 145,927 23,667	328,247 1,929,558 911,766 107,691 22,722	43.13% 17.31% 14.26% 20.04% 26.20% 3.99% 15.12%	fees not budgeted, but offset in Investment Income and \$18K for D&O insurance not budgeted Offset by \$145K of examination fee incon Includes Title IV training. Interim Bodies are budgeted for the entire triennium; annu spending may differ depending on actual
Governance Executive Council House of Deputies Office of the General Conventio Archives GBEC Support for Provincial Coordina Interim Bodies	Total Mission Expenses Governance Executive Council House of Deputies Office of the General C Archives GBEC action Support for Provincial Interim Bodies	24,409 29,504 102,441 87,336 9,360 755 37,866	27,849 33,080 187,529 95,019 12,161 1,972 53,290	3,441 3,576 85,089 7,683 2,801 1,217 15,424	68,711 320,794 228,458 38,236 945 96,695	83,548 99,240 562,588 285,056 36,482 5,917 159,870	30,528 241,794 56,598 (1,754) 4,972 63,175	334,193 396,958 2,250,352 1,140,223 145,927 23,667 639,480	328,247 1,929,558 911,766 107,691 22,722 542,785	43.13% 17.31% 14.26% 20.04% 26.20% 3.99% 15.12%	fees not budgeted, but offset in Investment Income and \$18K for D&O insurance not budgeted Offset by \$145K of examination fee incon Includes Title IV training. Interim Bodies are budgeted for the entire triennium; annu
Governance Executive Council House of Deputies Office of the General Conventio Archives GBEC Support for Provincial Coordina	Total Mission Expenses Governance Executive Council House of Deputies Office of the General C Archives GBEC action Support for Provincial	24,409 29,504 102,441 87,336 9,360	27,849 33,080 187,529 95,019 12,161 1,972	3,441 3,576 85,089 7,683 2,801 1,217	68,711 320,794 228,458 38,236	99,240 562,588 285,056 36,482 5,917	30,528 241,794 56,598 (1,754)	396,958 2,250,352 1,140,223 145,927 23,667	328,247 1,929,558 911,766 107,691 22,722	43.13% 17.31% 14.26% 20.04% 26.20% 3.99% 15.12%	Offset by \$145K of examination fee incom- Includes Title IV training. Interim Bodies are budgeted for the entire triennium; annu spending may differ depending on actual

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			March				Year-to-Date					
:	Description		Actual	Budget	Fav/(Unfav) Variance	Actual	Budget	Fav/(Unfav) Variance	Annual Budget	YTD(Shortfall) /Overage	YTD vs. Annual	Explanation of Significant Variances
	•					•		•			•	
Ad	dministrative	Administrative										
C	Chief Operating Officer	Chief Operating Office	39,805	55,499	15,694	150,704	166,496	15,792	665,983	515,279	22.63%	
F	Facilities Management	Facilitites Management	213,835	188,681	(25,155)	601,904	566,042	(35,862)	2,264,168	1,662,265	26.58%	
H	Human Resources	Human Resources	118,773	107,034	(11,738)	281,386	321,103	39,717	1,284,412	1,003,026	21.91%	
I	Litigation to Safeguard Property Ch	Litigation to Safeguard	20,984	16,667	(4,318)	27,691	50,000	22,309	200,000	172,309	13.85% I	ess property work; more Title IV work
L	Legal	Legal	84,613	65,470	(19,143)	190,705	196,409	5,704	785,637	594,932	24.27%	
Iı	nformation Technology	Information Technolog	81,085	90,255	9,169	301,496	270,764	(30,732)	1,083,054	781,558	27.84%	
1	Treasurer	Treasurer	35,049	33,333	(1,715)	99,125	100,000	875	400,000	300,875	24.78%	
7	Treasurer's Office Staff Cost	Treasurer's Office Staf	90,923	112,356	21,433	268,188	337,068	68,880	1,348,272	1,080,084	19.89%	
I	Debt Financing & Repayment	Debt Financing & Repa	65,582	190,584	125,002	134,313	571,752	437,439	2,287,008	2,152,695	5.87%	
F	inance	Finance	284,150	435,098	150,948	726,416	1,305,294	578,878	5,221,175	4,494,759	13.91% 5	1.48 mil debt repayment only accrued
											á	nnually
A	dministration	Administration	822,261	942,036	119,775	2,252,611	2,826,107	573,497	11,304,430	9,051,819	19.93%	
To	otal Expense	Total Expense	3,186,675	3,588,606	401,930	8,143,299	10,765,818	2,622,518	43,063,270	34,919,971	18.91%	
Bu	udgetary Surplus/(Deficit)	Budgetary Surplus/(De	2,361,430	(42,925)	2,404,356	3,086,286	(128,776)	3,215,062	(515,103)	3,601,390	n/a	
Ep	piscopal Migration Ministries (Govt.	Episcopal Migration M										
	Total General Income	Total General Income	771,785	1,439,269	(667,484)	1,993,828	4,317,808	(2,323,981)	17,271,233	(15,277,405)		Lower activity resulting from US Government reductions
	Total Expense	Total Expense	761,270	1,439,269	678,000	1,947,682	4,317,808	2,370,126	17,271,233	15,323,551	11.28%	
En	piscopal Migration Ministries - Gov'	t Episcopal Migration M	10,516	-	10,516	46,146		46,146		46,146	0.00%	Timing difference of reimbursement