Domestic and Foreign Missionary Society Budgetary Income Statement Budgetary Summary Year-to-Date July 2013

| | | Month | | | Year-to-Date | | | | | |
|---|----------------------------|---------------|---|--------------------|----------------|-------------------|-----------------|----------------------|-----------------------|--|
| | | | Fav/(Unfav) | | | | Annual | YTD(Shortfall) | YTD vs. Annual | |
| Description | Actual | Budget | Variance | Actual | Budget | Variance | Budget | /Overage | Budget | Explanation of Significant Variances |
| o a | et is adopted for 12 month | ns. YTD compa | rison is a simple 1 | l/2th calculation. | Revenue and ex | penses other than | n staff compens | ation do not typical | lly occur in 1/12th i | ncrements. |
| Income | | | | | | | | | | |
| Diocesan Commitments | 2,205,309 | 2,062,667 | 142,643 | 15,555,652 | 14,438,667 | 1,116,985 | 24,752,000 | (9,196,348) | 62.85% | Advance payment from some dioceses; payments from |
| * | 126.012 | 005 002 | (670,000) | 1 225 106 | 5 640 610 | (1.215.122) | 0.660.633 | (5.244.146) | 44.720/ | dioceses who did not indicate commitments |
| Investment Income | 126,813 | 805,803 | (678,990) | 4,325,486 | 5,640,619 | (1,315,133) | 9,669,632 | (5,344,146) | 44./3% | Dividends are only paid and received quarterly. The |
| | | | | | | | | | | budget also includes draws from trusts only equal to |
| | | | | | | | | | | actual expenses for the Development Office. |
| Rental Income | 156,463 | 112,500 | 43.963 | 923,871 | 787,500 | 136,371 | 1.350,000 | (426,129) | 68.43% | |
| Other Income | 1.692 | 112,300 | 1.692 | 15.734 | 787,300 | 15.734 | 1,330,000 | 15.734 | 0.00% | |
| Program and Event Related Fees: | 1,092 | - | 1,092 | 13,734 | - | 13,734 | - | 13,734 | 0.00% | |
| Administration Total General Income | 38,966 | 18,525 | 20,441 | 293,844 | 129,675 | 164,169 | 222,300 | 71,544 | 132.18% | |
| Governance Ordination Exam Fees | 56,700 | 8,333 | (8,333) | 89,100 | 58,333 | 30,767 | 100,000 | (10,900) | 89.10% | Exams and fees occur in Q1 each year |
| Governance Total General Income | _ | 8,333 | (8,333) | 111,251 | 58,333 | 52,917 | 100,000 | 11,251 | 111.25% | Estation and roots occur in Q1 cucii your |
| Mission Episcopal Life | 469 | 9,583 | (9,115) | 39,384 | 67,083 | (27,700) | 115,000 | (75,616) | 34.25% | |
| Mission General Convention Income | 4.019 | ,,505 - | 4,019 | 6,769 | - | 6,769 | - | 6,769 | 0.00% | |
| Mission EMM Non-Government Revenue | 72,231 | 67,500 | 4,731 | 472,081 | 472,500 | (419) | 810,000 | (337,919) | 58.28% | |
| Mission Other Income | 117.153 | 20.039 | 97,113 | 592,685 | 140,276 | 452,409 | 240,473 | 352,212 | 246.47% | Includes registration fees for HOB, Black, Asian, |
| | , | ,, | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , | | , | , | **** | | Native Amer mtgs; disability insurance |
| Total Income | 2,723,114 | 3,104,950 | (381,836) | 22,339,756 | 21,734,653 | 605,103 | 37,259,405 | (14,919,649) | 59.96% | |
| Expenses | | | | | | | | | | |
| Mission | | | | | | | | | | |
| The Five Marks of Mission | | | | | | | | | | |
| Mark 1: Proclaim the Good News | | | | | | | | | | |
| Starting New Congregations | 1,750 | 16,667 | 14,917 | 1,750 | 116,667 | 114,917 | 200,000 | 198,250 | 0.88% | |
| Presiding Bishop's Office | 179,223 | 112,674 | (66,549) | 837,350 | 788,720 | (48,630) | 1,352,091 | 514,741 | 61.93% | |
| Director of Mission's Office | 70,179 | 40,852 | (29,326) | 363,482 | 285,966 | (77,516) | 490,227 | 126,745 | 74.15% | |
| Communications | 271,164 | 241,828 | (29,336) | 1,550,682 | 1,692,799 | 142,117 | 2,901,941 | 1,351,259 | 53.44% | _ |
| Proclaiming the Good News | 522,316 | 412,022 | (110,294) | 2,753,264 | 2,884,151 | 130,887 | 4,944,259 | 2,190,995 | 55.69% | |
| Mark 2: Teach baptize and nurture new believers | | | | | | | | | | |
| Strengthening Province IX for Sustainabl | 6,025 | 12,500 | 6,475 | 11,222 | 87,500 | 76,278 | 150,000 | 138,778 | | New program in development |
| Formation and vocation | 54,754 | 68,593 | 13,839 | 312,494 | 480,152 | 167,658 | 823,117 | 510,623 | 37.96% | |
| House of Bishops Theology Cte | 798 | 667 | (131) | 971 | 4,667 | 3,696 | 8,000 | 7,029 | 12.14% | |
| College for Bishops grant | - | 6,586 | 6,586 | 39,425 | 46,103 | 6,678 | 79,033 | 39,608 | 49.88% | _ |
| Teach, baptize, and nurture new believer | 61,577 | 88,346 | 26,769 | 364,112 | 618,421 | 254,309 | 1,060,150 | 696,038 | 34.35% | |
| Mark 3: Respond to human need in loving service | | | | | | | | | | |
| Making Missionary Service Available for | - | 24,167 | 24,167 | - | 169,167 | 169,167 | 290,000 | 290,000 | | New program in development |
| Episcopal Service Corps | - | 8,333 | 8,333 | 50,000 | 58,333 | 8,333 | 100,000 | 50,000 | 50.00% | |
| Building Capacity for Serving the Haitia | 50.525 | 5,556 | 5,556 | - | 38,889 | 38,889 | 66,667 | 66,667 | | New program in development |
| EMM Non-Gov & Refugee Loans | 50,526 | 43,437 | (7,089) | 220,115 | 304,058 | 83,942 | 521,242 | 301,127 | 42.23% | |
| Mission Personnel | 174,253 | 99,816 | (74,437) | 832,492 | 698,713 | (133,779) | 1,197,793 | 365,301 | 69.50% | |
| Federal Ministries | 72,558 | 45,279 | (27,279) | 289,941 | 316,953 | 27,012 | 543,348 | 253,407 | 53.36% | _ |
| Respond to human need in loving service | 297,336 | 226,588 | (70,749) | 1,392,548 | 1,586,113 | 193,564 | 2,719,050 | 1,326,502 | 51.21% | |

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| <u>l</u> | | Year-to-Date | | | | | | 1 | | |
|--|-------------------------|---|--------------------|-------------------|----------------|-------------------|----------------|----------------------|------------------------|--|
| | | Month | Fav/(Unfav) | | I car-w-Date | | Annual | YTD(Shortfall) | YTD vs. Annual | |
| Description | Actual | Budget | Variance | Actual | Budget | Variance | Budget | /Overage | Budget | Explanation of Significant Variances |
| | is adopted for 12 month | s. YTD compar | ison is a simple 1 | /2th calculation. | Revenue and ex | penses other than | staff compensa | ation do not typical | lly occur in 1/12th in | ncrements. |
| Iark 4: Seek to change unjust structures | • | • | • | | | | - | ** | • | |
| Engage Episc in Dom Pov Eradication | 1,750 | 20,333 | 18,583 | 4,240 | 142,333 | 138,093 | 244,000 | 239,760 | 1.74% | |
| Advocacy and Social Justice | 19,543 | 74,717 | 55,174 | 231,289 | 523,021 | 291,731 | 896,607 | 665,318 | 25.80% | Unfilled staff positions |
| Anti-racism Advocacy | - | 2,136 | 2,136 | - | 14,949 | 14,949 | 25,626 | 25,626 | 0.00% | - |
| Anti-racism Advocacy | 1,650 | 2,136 | 486 | 1,650 | 14,949 | 13,299 | 25,626 | 23,976 | 6.44% | |
| Seek to change unjust structures | 22,943 | 97,186 | 74,243 | 237,179 | 680,303 | 443,124 | 1,166,233 | 929,054 | 20.34% | _ |
| Mark 5: Strive to safeguard the integrity of creat | | | | | | | | | | |
| Networks | - | 1,667 | 1,667 | - | 11,667 | 11,667 | 20,000 | 20,000 | 0.00% | |
| Engagement | 1,750 | 5,833 | 4,083 | 1,750 | 40,833 | 39,083 | 70,000 | 68,250 | 2.50% | |
| Advocacy | - | 833 | 833 | - | 5,833 | 5,833 | 10,000 | 10,000 | 0.00% | |
| Safeguard the integrity of creation | 1,750 | 8,333 | 6,583 | 1,750 | 58,333 | 56,583 | 100,000 | 98,250 | 1.75% | _ |
| upport through Local Efforts in The Episcopal Ch | | | | | | | | | | |
| Congregational and Pastoral Development | 170,591 | 107,671 | (62,921) | 712,284 | 753,694 | 41,410 | 1.292.046 | 579.762 | 55.13% | |
| TEC Grants and Appropriations | 220,482 | 280,424 | 59,942 | 1,948,941 | 1,962,968 | 14,027 | 3,365,088 | 1,416,147 | 57.92% | |
| Ethnic Ministries | 384,882 | 167,139 | (217,743) | 1,175,125 | 1,169,972 | (5,152) | 2,005,667 | 830,542 | 58.59% | |
| Environmental Ministries | 50.,502 | - | (217,773) | 5,095 | -,,./2 | (5,095) | 2,000,007 | (5,095) | 0.00% | |
| Jubilee | 3 | _ | (3) | (2,571) | _ | 2,571 | | 2,571 | 0.00% | |
| Development Office | 46,713 | 105,803 | 59,089 | 258,932 | 740,619 | 481,687 | 1,269,632 | 1,010,700 | 20.39% | |
| Supporting the Five Marks of Mission thr | 822,672 | 661,036 | (161,636) | 4,097,807 | 4,627,253 | 529,446 | 7,932,433 | 3,834,626 | 51.66% | - |
| upport through Angli. Ecum. & Interfaith Relatio | | | | | | | | | | |
| Anglican Communion | 44,924 | 77,039 | 32,115 | 276,418 | 539,274 | 262,856 | 924,469 | 648,051 | 29.90% | |
| Grants within the Anglican Communion | 6,044 | 9,083 | 3,039 | 104,584 | 63,583 | (41,001) | 109,000 | 4,415 | 95.95% | |
| Covenants within the Anglican Communion | 81,712 | 67,339 | (14,373) | 464,368 | 471,370 | 7,002 | 808,063 | 343,695 | 57.47% | |
| Ecumenical, Interfaith & Global Relation | 38,435 | 38.524 | 89 | 194,916 | 269,669 | 74,754 | 462,290 | 267,374 | 42.16% | |
| Ecumenical Appropriations | 25,900 | 8,678 | (17,222) | 58,057 | 60,746 | 2,689 | 104,136 | 46,079 | 55.75% | |
| Grants, Covenants, & Appropriations | (1,060,218) | 21,617 | 1,081,835 | 242,569 | 151,318 | (91,251) | 259,403 | 16,834 | | An unused grant was returned; June includes \$2491 |
| Grants, Covenants, & Appropriations | (1,000,218) | 21,017 | 1,061,633 | 242,309 | 131,316 | (91,231) | 239,403 | 10,834 | 93.31% | cash grant to ERD |
| Support Provided to Affiliated Organizat | 1,060,218 | - | (1,060,218) | - | 1 | 1 | 1 | 1 | 0.00% | _ |
| International Justice and Peace Making | 41,173 | 1,389 | (39,785) | 201,473 | 9,722 | (191,751) | 16,667 | (184,806) | 1,208.81% | Actual staff costs are included in the line Internation Justice & Peacemaking |
| United Thank Offering | 10,315 | 17,705 | 7,390 | 27,987 | 123,938 | 95,951 | 212,465 | 184,478 | 13 17% | Unfilled staff position |
| Supporting the Five Marks of Mission thr | 248,504 | 241,374 | (7,130) | 1,570,372 | 1,689,621 | 119,249 | 2,896,494 | 1,326,121 | 54.22% | _ Onlined staff position |
| otal Mission Expenses | 1,977,098 | 1,734,885 | (242,214) | 10,417,032 | 12,144,194 | 1,727,162 | 20,818,619 | 10,401,587 | 50.04% | - |
| · _ | , , | , | . , , | ., ., | , , , , | ,, ,, , | -,,- | -, - , | | - |
| Governance | | 20.025 | .= | 110115 | 210 225 | | 2-0 10- | A.A.A. | | |
| Executive Council | 12,638 | 30,033 | 17,395 | 148,115 | 210,233 | 62,118 | 360,400 | 212,285 | 41.10% | |
| House of Deputies | 18,543 | 20,816 | 2,273 | 147,035 | 145,714 | (1,320) | 249,796 | 102,761 | 58.86% | |
| Office of the General Convention | 118,664 | 112,640 | (6,024) | 550,894 | 788,477 | 237,583 | 1,351,675 | 800,781 | 40.76% | Contracts arranged by the previous Exec Officer wi technology consultants were front-loaded into 2013 |
| | | | | | | | | | | GCO technology priorities have been reviewed; co will likely be reassigned into 2014 and 2015. |
| Archives | 128,904 | 73,594 | (55,309) | 461,873 | 515,159 | 53,286 | 883,129 | 421,256 | 52.30% | |
| GBEC | 13,933 | 12,830 | (1,103) | 79,662 | 89,811 | 10,148 | 153,961 | 74,299 | 51.74% | |
| Support for Provincial Coordination | | 7,917 | 7,917 | 30,000 | 55,417 | 25,417 | 95,000 | 65,000 | 31.58% | |
| General Convention | 6,715 | 22,079 | 15,364 | 126,820 | 154,550 | 27,730 | 264,942 | 138,122 | 47.87% | |
| Presiding Bishop's Office | 22,770 | 27,055 | 4,285 | 165,025 | 189,383 | 24,358 | 324,657 | 159,632 | 50.83% | |
| | ,0 | 2,,000 | .,_00 | - 50,020 | | ,555 | ,007 | | | |

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|--|--------------------------------|---------------|-------------------|--------------------|----------------|-------------------|------------------|----------------------|------------------------|
| | | | Fav/(Unfav) | | | | Annual | YTD(Shortfall) | YTD vs. Annual |
| Description | Actual | Budget | Variance | Actual | Budget | Variance | Budget | /Overage | Budget |
| The | budget is adopted for 12 month | s. YTD compar | rison is a simple | 1/2th calculation. | Revenue and ex | penses other than | i staff compensa | ition do not typical | lly occur in 1/12th ii |
| dministrative | | | | | | | | | |
| Chief Operating Officer | 92,205 | 45,912 | (46,293) | 342,067 | 321,385 | (20,682) | 550,946 | 208,879 | 62.09% |
| Facilitites Management | 161,002 | 181,509 | 20,507 | 1,173,544 | 1,270,566 | 97,022 | 2,178,113 | 1,004,569 | 53.88% |
| Human Resources | 117,590 | 98,826 | (18,765) | 774,457 | 691,779 | (82,679) | 1,185,906 | 411,449 | 65.31% |
| Legal | 215,257 | 82,207 | (133,050) | 1,090,156 | 575,448 | (514,709) | 986,482 | (103,674) | 110.51% |
| Information Technology | 126,662 | 83,585 | (43,077) | 665,638 | 585,097 | (80,540) | 1,003,024 | 337,386 | 66.36% |
| Debt Financing & Repayment | 219,444 | 219,444 | - | 1,536,111 | 1,536,111 | - | 2,633,333 | 1,097,222 | 58.33% |
| Finance | 530,018 | 426,312 | (103,706) | 2,866,282 | 2,984,184 | 117,902 | 5,115,744 | 2,249,462 | 56.03% |
| Administration | 1,242,735 | 918,351 | (324,384) | 6,912,145 | 6,428,459 | (483,686) | 11,020,215 | 4,108,070 | 62.72% |
| | | | | | | | | | |
| Total Expense | 3,542,000 | 2,960,199 | (581,800) | 19,038,601 | 20,721,396 | 1,682,795 | 35,522,394 | 16,483,793 | 53.60% |
| udgetary Surplus/(Deficit) | (818,886) | 144,751 | (963,637) | 3,301,155 | 1,013,257 | 2,287,899 | 1,737,011 | 1,564,144 | 190.05% |
| augetary surplus/(Dencit) | (818,880) | 144,/31 | (903,037) | 3,301,133 | 1,013,237 | 2,201,099 | 1,/5/,011 | 1,304,144 | 190.03% |
| Episcopal Migration Ministries | | | | | | | | | |
| Total General Income | 1,099,860 | 1,356,256 | (256,395) | 7,309,091 | 9,493,789 | (2,184,698) | 16,275,066 | (8,965,975) | 44.91% |
| Total Expense | 1,102,285 | 1,356,256 | 253,971 | 7,315,394 | 9,493,789 | 2,178,395 | 16,275,066 | 8,959,672 | 44.95% |
| Episcopal Migration Ministries - Gov't | (2,425) | - | (2,425) | (6,303) | - | (6,303) | - | (6,303) | 0.00% |
| | | | | | | | | | |
| Combined Net Activities | (821,310) | 144,751 | (966,061) | 3,294,853 | 1,013,257 | 2,281,596 | 1,737,011 | 1,557,841 | 189.69% |