Major income segments are in line with budget, notably diocesan commitments Most expenses continue below budget as travel and face-to-face meetings are limited

DFMS Income Statement Summary

	July			Year-to-Date 2021					
			Fav/(Unfav)			Fav/(Unfav)	Annual	YTD vs.	
	Actual	Budget Adopted Oct 2021	Variance	Actual	Budget Adopted Oct 2021	Variance	Budget Adopted Oct 2021	Annual Budget	Explanation of Significant Variances
Diocesan commitments	2.483.390	2,278,680	204,710	17,232,955	15,950,760	1,282,195	27,344,160	63.02%	Payments in line with commitments
Program Income	76,922	204,846	(127,925)	1,083,005	1,433,925	(350,920)	2,458,157	44.06%	Includes Economic Justice loan income; digital
Trogram meome	70,722	201,010	(127,523)	1,005,005	1,100,720	(330,720)	2,130,137	11.00/0	network sponsorhip income; recoveries for services to tenants. Fees for events
Trust Fund Income	6,810	919,216	(912,406)	5,101,099	6,434,512	(1,333,413)	11,030,592	46.25%	Dividends are credited quarterly
Annual Appeal	29,860	33,333	(3,473)	252,466	233,333	19,133	400,000	63.12%	•
Rental Income	225,578	284,167	(58,589)	1,596,928	1,989,169	(392,241)	3,410,004	46.83%	Payments deferred for two tenants
Refugee Loan Program	37,384	54,682	(17,298)	356,977	382,771	(25,794)	656,178	54.40%	Refugee Loan Collection offsets cost below in EMM non-Govt.
Ordination Exam Fees	-	11,000	(11,000)	126,750	77,000	49,750	132,000	96.02%	Fewer ordinands during Covid-19. Offsets costs below in Governance section
Other Income	30,680	13,710	16,970	32,243	95,970	(63,727)	164,520	19.60%	Reflects correcting Journal Entries ; no fees from face-to-face meetings
Total General Income	2,890,940	3,799,634	(908,695)	25,785,053	26,597,440	(812,387)	45,595,611	56.55%	
EXPENSES EVANGELISM									
Starting New Congregations	3,875	75,467	71,592	335,070	528,270	193,200	905,605	37.00%	
Evangelism Initiatives	15,730	19,500	3,770	63,955	136,500	72,545	234,000	27.33%	
Staff Costs	33,936	36,543	2,607	242,129	255,804	13,674	438,521	55.22%	
Evangelism	53,541	131,511	77,969	641,155	920,574	279,419	1,578,126	40.63%	
RECONCILIATION AND JUSTICE									
Poverty and Social Justice	-	16,958	16,958	3,733	118,708	114,975	203,500	1.83%	
Staff Costs	21,037	36,829	15,793	149,214	257,805	108,591	441,952	33.76%	
Racial Justice and Reconciliation	73,627	62,329	(11,298)	290,222	436,305	146,083	747,951	38.80%	
Staff Cost	78,711	87,085	8,373	561,734	609,593	47,859	1,045,016	53.75%	
Ethnic Ministries	105,436	154,600	49,164	740,996	1,082,202	341,205	1,855,203	39.94%	
Staff Cost	12,739	13,603	863	91,308	95,219	3,911	163,232	55.94%	
United Thank Offering Reconciliation and Justice	22,248 201,311	27,936	5,688 60,512	136,216 1,171,167	195,552 1,832,767	59,336 661,600	335,232	40.63%	
Reconciliation and Justice	201,311	261,824	00,512	1,1/1,10/	1,832,707	001,000	3,141,886	37.28%	
CREATION CARE									
Staff Costs	5,917	6,814	897	40,513	47,700	7,187	81,772	49.54%	
Creation Care	55,832	26,866	(28,965)	114,964	188,065	73,101	322,398	35.66%	

DFMS	Income	Statement	Summary

		July	J	Year-to-Date 2021					
		July			car-to-Date 20	<u> </u>			
			Fav/(Unfav)			Fav/(Unfav)	Annual	YTD vs.	
	Actual	Budget	Variance	Actual	Budget	Variance	Budget	Annual	Explanation of Significant Variances
	1100001	Adopted Oct	variance	rictuur	Adopted Oct	v ur iurice	Adopted Oct	Budget	Daplanation of Significant variances
		2021			2021		2021	Duaget	
MINISTRY OF PRESIDING BISHIOP TO									
CHURCH AND WORLD									
Staff Cost	7,909	8,545	636	57,384	59,815	2,431	102,540	55.96%	
GBEC	7,909	11,955	4,046	64,085	83,683	19,597	143,456	44.67%	
Staff Cost	147,331	167,700	20,369	1,083,063	1,173,900	90,837	2,012,400	53.82%	
Presiding Bishop's Office	180,301	249,922	69,622	1,236,600	1,749,455	512,855	2,999,067	41.23%	
College for Bishops grant	-	6,944	6,944	-	48,611	48,611	83,333	0.00%	
Staff Cost	39,028	41,155	2,127	278,066	288,086	10,020	493,861	56.30%	
Armed Forces and Federal Ministries	51,397	59,336	7,939	305,068	415,349	110,281	712,027	42.84%	
Staff Cost	27,981	29,972	1,991	199,234	209,804	10,570	359,664	55.39%	
Pastoral Development	29,865	38,305	8,441	213,654	268,137	54,483	459,664	46.48%	
Ministry of PB to Church and World	271,772	372,879	101,107	1,878,712	2,610,152	731,440	4,474,547	41.99%	
MISSION WITHIN THE EPISCOPAL CHURCH									
Public Affairs	2,110	6,024	3,914	10,893	42,166	31,273	72,284	15.07%	
Communication Operations	847	5,908	5,061	8,895	41,358	32,464	70,900	12.55%	
Multimedia Services	9,925	16,313	6,388	86,191	114,188	27,996	195,750	44.03%	
Web Services	64	17,735	17,671	14,764	124,144	109,380	212,818	6.94%	
Graphic Design	527	4,458	3,932	1,605	31,208	29,603	53,500	3.00%	
Episcopal News Service	3,244	10,400	7,156	20,407	72,800	52,393	124,800	16.35%	
Digital Evangelism	5,088	22,778	17,690	99,424	159,445	60,021	273,334	36.37%	
Language (Translation) services	2,211	11,558	9,347	21,133	80,908	59,775	138,700	15.24%	
Staff Cost	151,969	192,624	40,655	1,202,072	1,348,368	146,296	2,311,488	52.00%	
Sponsorship	2,010	3,558	1,549	11,912	24,908	12,996	42,700	27.90%	
Communications	177,994	291,356	113,363	1,477,297	2,039,493	562,197	3,496,274	42.25%	
Staff Cost	45,108	49,888	4,780	319,688	349,214	29,526	598,652	53.40%	
Episcopal Youth Event & EJE	31,491	41,250	9,759	91,329	288,750	197,421	495,000	18.45%	
Formation	83,301	120,082	36,781	594,089	840,575	246,486	1,440,985	41.23%	
Staff Costs	21,129	22,768	1,639	152,295	159,379	7,084	273,221	55.74%	
Transition Ministries & Vocation	63,131	31,065	(32,066)	237,270	217,456	(19,814)	372,782	63.65%	
TEC Grants and Appropriations	260,115	283,539	23,425	1,878,180	1,984,775	106,595	3,402,472	55.20%	
Mission within the Episcopal Church	584,540	726,043	141,503	4,186,835	5,082,299	895,464	8,712,513	48.06%	

DFMS Income Statement Summary

DFMS Income Statement Summary									
		July		7	Year-to-Date 20	21			
			Fav/(Unfav)			Fav/(Unfav)	Annual	YTD vs.	
	Actual	Budget	Variance	Actual	Budget	Variance	Budget	Annual	Explanation of Significant Variances
		Adopted Oct			Adopted Oct		Adopted Oct	Budget	
		2021			2021		2021		
MISSION BEYOND THE EPISCOPAL									
CHURCH									
Missionary Service	81,042	122,500	41,458	394,591	857,500	462,908	1,469,999	26.84%	
Department Cost	20,820	25,686	4,866	156,065	179,805	23,740	308,237	50.63%	
Refugee loan collection	27,149	32,556	5,407	191,268	227,893	36,626	390,674	48.96%	
EMM Non-Gov & Refugee Loans	47,969	58,243	10,273	347,332	407,698	60,366	698,911	49.70%	
Staff Cost - OGR	37,776	54,702	16,927	269,315	382,915	113,600	656,426	41.03%	
Office of Government Relations	53,325	75,452	22,127	410,146	528,165	118,020	905,426	45.30%	
Staff Cost	53,408	65,929	12,521	387,497	461,502	74,005	791,147	48.98%	
Anglican Communion	85,454	111,596	26,142	620,181	781,169	160,988	1,339,147	46.31%	
Block Grants within Anglican Communion	255	5,778	5,523	31,174	40,444	9,270	69,333	44.96%	
Covenants within the Anglican Communion	46,614	52,211	5,598	336,192	365,479	29,287	626,535	53.66%	
Staff Cost - Ecumenical	27,288	33,775	6,487	194,901	236,424	41,523	405,298	48.09%	
Ecumenical, Interfaith & Global Relation	28,315	47,191	18,877	218,027	330,340	112,314	566,298	38.50%	
Ecumenical Dues	20,515	8,056	8,056	210,027	56,389	56,389	96,667	0.00%	
International Justice and Peace Making	132	1,944	1,812	1,002	13,611	12,609	23,333	4.29%	
Mission Beyond the Episcopal Church	343,106	482,971	139,865	2,358,645	3,380,797	1,022,152	5,795,651	40.70%	
wission beyond the Episcopai Church	343,100	402,771	137,003	2,330,043	3,360,777	1,022,132	3,773,031	40.7070	
Total Mission Expenses	1,510,102	2,002,093	491,991	10,351,478	14,014,653	3,663,175	24,025,120	43.09%	
MISSION GOVERNANCE									
HOD Other Dept Cost	42,324	21,705	(20,619)	301,207	151,934	(149,273)	260,459	115.64%	Includes consultants, PHOD, PHOD
Staff Cost	514	28,263	27,750	4,654	197,843	193,189	339,160	1.37%	
House of Deputies	42,837	52,802	9,964	306,066	369,611	63,545	633,619	48.30%	
Other Cost	40,079	105,439	65,360	804,399	738,074	(66,325)	1,265,270	63.58%	
Staff Cost	54,653	72,999	18,346	455,032	510,992	55,960	875,987	51.95%	
Archives	94,732	178,438	83,707	1,259,431	1,249,066	(10,364)	2,141,256	58.82%	
Support for Provincial Coordination	, <u> </u>	1,806	1,806	510	12,639	12,129	21,667	2.35%	
Technology for GC Governance	70,890	24,817	(46,073)	298,778	173,717	(125,061)	297,800	100.33%	
General Convention Meetings			-	13,837		(13,837)		0.00%	
Canonical Reporting	_	3,083	3,083	-	21,583	21,583	37,000	0.00%	
Executive Council	2,636	39,750	37,114	6,194	278,250	272,056	477,000	1.30%	
Operation & Other Expenses of GC Office	6,006	15,000	8,994	11,308	105,000	93,692	180,000	6.28%	
Staff Cost	124,879	146,534	21,655	880,891	1,025,736	144,845	1,758,405	50.10%	
Board to Assist Office of Pastoral Dev	48	7,500	7,452	549	52,500	51,951	90,000	0.61%	
Interim Bodies	48 17	20,833	20,817	7,597	145,833	138,236	250,000	3.04%	
Accrual for PB Nomination & Transition	2,500		20,017			138,230			
		2,500	£ 102	17,500	17,500		30,000	58.33%	
Translation & Interpretation Governance	3,933	10,417	6,483	75,744	72,917	(2,827)	125,000	60.60%	
Current Prayer Book Revision	-	4,667	4,667	5,193	32,667	27,474	56,000	9.27%	
General Convention Office	210,910	277,267	66,357	1,319,590	1,940,870	621,279	3,327,205	39.66%	
Mission Governance	348,478	510,312	161,834	2,885,597	3,572,186	686,589	6,123,747	47.12%	

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			Fav/(Unfav)			Fav/(Unfav)	Annual	YTD vs.	
	Actual	Budget	Variance	Actual	Budget	Variance	Budget	Annual	Explanation of Significant Variances
		Adopted Oct			Adopted Oct		Adopted Oct	Budget	
MIGGION FINANCE LEGAL OPERATIONS		2021			2021		2021		
MISSION FINANCE LEGAL OPERATIONS	44.004	45.015	2.501	21.4.0.40	220 102	11262	54.154	55 O10/	
Staff Cost	44,224	47,015	2,791	314,840	329,103	14,263	564,176	55.81%	
Chief Operating Officer	44,926	51,765	6,839	320,678	362,353	41,675	621,176	51.62%	
Building Services	184,267	189,006	4,739	1,156,227	1,323,042	166,815	2,268,072	50.98%	
Mail Center	5,397	10,585	5,187	23,498	74,092	50,594	127,014	18.50%	
Purchasing	54	2,250	2,196	12,436	15,750	3,314	27,000	46.06%	
Staff Cost	29,594	33,994	4,399	212,619	237,955	25,335	407,922	52.12%	
Facilitites Management	219,313	235,834	16,521	1,404,780	1,650,838	246,058	2,830,008	49.64%	
HR Staff Cost	39,955	45,560	5,605	285,590	318,921	33,331	546,722	52.24%	
Human Resources	106,051	120,894	14,842	615,038	846,255	231,217	1,450,722	42.40%	
Corporate Legal	19,132	19,650	518	125,919	137,550	11,631	235,800	53.40%	
Staff Cost	70,170	82,760	12,590	505,359	579,318	73,959	993,116	50.89%	
Litigation to Safeguard Property Ch wide	4,655	16,667	12,011	54,167	116,667	62,500	200,000	27.08%	
Legal	93,957	119,076	25,119	685,445	833,535	148,090	1,428,917	47.97%	
Staff Cost	67,010	76,655	9,645	480,921	536,587	55,666	919,864	52.28%	
Management Information Systems	30,272	28,228	(2,044)	232,367	197,593	(34,773)	338,731	68.60%	
Telecommunications	4,824	-	(4,824)	(13,426)	-	13,426	-	0.00%	
Information Technology	102,106	104,883	2,777	699,861	734,180	34,319	1,258,595	55.61%	
Controller's Office Staff Cost	71,975	85,899	13,924	524,739	601,293	76,554	1,030,788	50.91%	
Diocesan Relief Grants	160,055	-	(160,055)	2,320,055	-	(2,320,055)	-	0.00%	DRG charged to budget will be offset at year end by equal draw from reserves
Treasurer's Office Staff Cost	88,812	111,552	22,740	637,542	780,864	143,323	1,338,624	47.63%	
Debt Financing & Repayment	28,708	166,667	137,959	191,130	1,166,669	975,539	2,000,004	9.56%	Interest only during year; principal at YE
Finance	386,049	435,660	49,611	4,163,238	3,049,618	(1,113,620)	5,227,916	79.63%	
Staff Cost	46,220	75,493	29,273	328,946	528,452	199,506	905,917	36.31%	
Development Office	75,022	119,660	44,637	595,401	837,618	242,217	1,435,917	41.46%	
Mission Finance Legal Operations	1,027,424	1,187,771	160,347	8,484,442	8,314,397	(170,045)	14,253,251	59.53%	Interest during year; principal at yearend
Total Expense	2,886,005	3,700,177	814,172	21,721,517	25,901,236	4,179,719	44,402,118	48.92%	
Budgetary Surplus/(Deficit)	4,391	99,458	(95,067)	4,062,417	696,204	3,366,213	1,193,493	n/a	